



Minutes of a workshop of the

Implementation Committee – OPEN MINUTES

Time and Date: 2.00pm, 1 March 2016

Venue: Committee Room 1, Municipal Building, Hamilton City Council, Garden Place, Hamilton

Members:

Bill Wasley	Independent Chair, Future Proof
Garry Mallet	Councillor, Hamilton City Council (until 4pm)
Paula Southgate	Chairperson, Waikato Regional Council (from 2.05pm)
Peter Buckley	Councillor, Waikato Regional Council
Allan Sanson	Mayor, Waikato District Council
Dynes Fulton	Deputy Mayor, Waikato District Council
Maxine Moana-Tuwhangai	Tainui Waka Alliance (from 2.05pm)

In Attendance:

Ken Tremaine	Implementation Advisor, Future Proof
Blair Bowcott	Hamilton City Council (2.20pm-4pm)
Gavin Ion	Waikato District Council
Vishal Ramduny	Waikato District Council
Donna Tracey	Waikato District Council
Gary Knighton	Waipa District Council
Robert Brodnax	NZ Transport Agency (from 2.50pm)

Apologies:

Jim Mylchreest	Mayor, Waipa District Council
Grahame Webber	Deputy Mayor, Waipa District Council
Julie Hardaker	Mayor, Hamilton City Council

Committee Advisor: Michelle White Planner, Future Proof

Future Proof Strategy Update Workshop: Guiding Principles

The Independent Chair outlined the aim for the workshop – to discuss and provide feedback on the Future Proof Strategy growth management assumptions, drivers and influences, and guiding principles.

The Implementation Advisor explained that the Strategy was developed in 2007 and 2008, and then adopted in 2009. It is important to look at the background material while updating the Strategy.

Note for the below tables: strikethrough changes were made prior to the meeting. Track changes were made after the meeting based on the discussion (feedback) at the meeting.

1. Growth Management Assumptions

The Implementation Advisor asked the Committee to consider what is missing and what can be rationalised.

	Assumptions – with amendments	Feedback
1	The Strategy takes account of all population, household and labour force change.	No change.

2	Hamilton enhances its position as a significant upper North Island and New Zealand's fourth largest urban area. It boasts a diverse, multicultural community and is a major cultural, commercial, and social hub for the Future Proof sub-region.	The Implementation Advisor noted that this is still an accurate statement. Cr Mallet asked if the position is relevant; do we need to define the position. Chair Southgate added that Hamilton is a significant centre to NZ but also the golden triangle and the upper North Island. The Advisor noted that there is a proposed new principle on this. Cr Buckley noted that in the future we will have to look wider to Taranaki. Amend as per discussion.
3	Cambridge, Te Awamutu, Huntly, Ngaruawahia, Raglan, Te Kauwhata, Pokeno and Tuakau Morrinsville retain their individual identities as distinct towns.	Mayor Sanson suggested removing Morrinsville considering Matamata-Piako is not within the sub-region. There was agreement to remove Morrinsville. Mayor Sanson also noted that Pokeno and Tuakau need to be added.
4	High quality farmland is protected and ecological areas, landscapes, cultural and heritage values are enhanced.	Chair Southgate suggests retaining this assumption. Cr Buckley noted that all the soils in the sub-region are high quality. Chair Southgate noted that in order to be a food basket region, we need productive soils and access to water. No change.
5	Housing and lifestyle choices are available.	No change.
6	A low energy, low carbon sustainable environment is enjoyed.	No change.
7	The Health and wellbeing of the Waikato and Waipa Rivers are restored.	Committee discussions indicated that the Waipa River is a significant catchment in its own right and that it should be added into water quality outcomes.
8	Local communities are supported by their town centres.	Mayor Sanson explained this assumption – to protect rural towns so they aren't disadvantaged by Hamilton. Waikato DC also noted that there was concern from the City that rural areas would develop large commercial centres. The Advisor noted that this assumption is still valid. All agreed, except for Cr Mallet, that this assumption is still important and valid.
9	A risk avoidance approach is taken in selecting new areas for residential and commercial development on land affected by slippage and instability, earthquakes, liquefaction, and flooding.	No change.
10	Fossil fuels will become less available. The urban form needs to be sufficiently resilient and flexible to accommodate changes in energy forms and availability. This Strategy will continue to be strongly influenced by Central Government energy and transport policy as it develops.	Amendment accepted. No change.

11	Green spaces separate settlements, preventing ribbon development, creating a distinction between town and country, and providing biodiversity opportunities.	Mayor Sanson explained that this assumption is to stop ribbon development. The Advisor added, to concentrate Country Living around existing rural villages. Waikato DC provided an example – separation between Hamilton City and Ngaruawahia. Mayor Sanson noted that green space gives distinction to communities and prevents sprawl. The Chair noted that this may be more appropriate as a principle rather than an assumption. Chair Southgate noted that the word ‘separate’ is the issue. There was agreement to amend this assumption.
12	Development is directed away from hazard areas and mineral locations.	No change.
13	National and regional assets, including businesses and services, will be protected. National and regional infrastructure assets including road and rail transport corridors, hospitals, prisons, academic institutions, waste management facilities, electricity transmission networks, telecommunication, gas and petroleum pipelines have been recognised and protected.	Cr Mallet questioned the meaning of national and regional assets. The Advisor replied, dam network, electricity network. Maxine Moana-Tuwangai added the university and hospital. Chair Southgate said that regionally significant assets are defined in the RPS – this assumption should be consistent with the RPS. The Chair suggested combining this assumption and the two following. The Committee agreed to combine these three assumptions into one.
	Existing and future infrastructure and transport corridors are protected.	Combine with assumption above.
	Recognition of and provision for electricity transmission corridors.	Chair Southgate noted that this assumption was included to protect landscape values associated with electricity transmission corridors. Combine with assumption above.
14	Growth will be managed and , not inhibited within a framework that takes a spatial approach to future settlements rather than relying solely on local authority boundaries.	The Committee agreed to combine this assumption and the one following.
	The Strategy is not constrained by local authority boundaries.	Combine with assumption above.
15	The Future Proof sub-regional population is growing. It is projected that by 2045 there will be an additional 137,000 people – a total of around 411,000. Some smaller communities may, however, decline.	No change.

16	The Hamilton airport will continue to <u>be seen as regionally significant infrastructure. An aim should be to protect it from reverse sensitivity impacts while recognising the need to maintain a viable airport.</u> develop and add value to the regional economy.	Cr Mallet noted that the assumptions need to be realistic. Titanium Park is not moving forward as expected. Chair Southgate suggested wording such as 'maintaining a viable airport'. The Region needs a viable airport for civil defence. The airport should be protected, but Chair Southgate questioned the current wording. Cr Mallet noted that the wording suggests that it's a big driver; and the road to Auckland airport is getting easier. Chair Southgate noted that wording such as protecting is consistent with the RPS. Maxine Moana-Tuwhangai noted that we also have to project future extensions (not just the airports current extent). The Implementation Advisor suggested 'protecting the airport from reverse sensitivity'.
17	Future urban growth will be located within urban limits <u>which reflect at least ten years of residential and business land supply.</u>	Cr Buckley asked if this is a reflection of Government. The Implementation Advisor explained the assumption – urban limits are to provide land use certainty and so the market knows what is being delivered. The proposed NPS for Urban Development will have to be reflected.
18	The staging and timing of the Settlement Pattern will align with the partners' long-term infrastructure strategies and <u>that of</u> any potential waters CCO.	Mayor Sanson noted that the Strategy may be used to inform a waters CCO, so this statement needs to be strong. The Implementation Advisor commented that the wording was deliberately softened – we don't want to get ahead of the partnership.
19	<u>Where possible opportunities to align with the Waikato Plan will be taken especially the opportunities to move from growth management to spatial planning.</u>	The Committee requested that a link be made between the Future Proof Strategy and the Proposed Waikato Plan.
20	<u>The outcomes defined in the Waikato-Tainui Raupatu Claims (Waikato River) Settlement Act 2010 are respected and given effect to. The Vision and Strategy for the Waikato River prepared under the Act is deemed to be a part of the RPS. It relates to the health and wellbeing of the Waikato River and its catchment, as well as the recognition and avoidance of adverse cumulative effects on the River and its catchment</u>	The Committee requested reference to this important legislation which has been enacted since the FP strategy was adopted in 2009

2. Growth Management Drivers and Influences

	Drivers and Influences – with amendments	Feedback
1	The sub-region is adjacent to Auckland, New Zealand's largest city – this will continue to have an influence on growth in the sub-region. This includes cross-boundary settlement / infrastructure alignment between south Auckland and north Waikato especially.	No change.
2	The longer term role and scale of Pokeno <u>and Tuakau.</u>	Add Tuakau.

3	<u>Potential Long-term development aspirations for Meremere and Hampton Downs.</u>	Cr Buckley noted that Hampton Downs should be added to this assumption. Waikato DC doesn't see Meremere as an immediate priority. Agreement to keep this assumption, but add 'long-term'.
4	The need to recognise that the northern part of the Waikato is a separate labour market to the areas south <u>while noting there are linkages between those who live in the north and work in the south. In addition Hamilton City provides employment for a significant labour market.</u>	Chair Southgate explained that ideally people living in northern Waikato would also contribute to the Waikato economy. The Advisor noted that Pokeno and Tuakau will grow in their own right under Auckland's market. Cr Buckley said that Te Kauwhata seems to be the split; a lot of people go south to work from there. Mayor Sanson noted that a lot of people don't work and live in the same place. Maxine explained the heart of the original discussion with an example – Hamilton needs to provide infrastructure for Waipa residents coming to work in the City. Amend to reflect the above discussion.
5	The <u>existing and future opportunities that exist in longer term role of Huntly for affordable housing with established community facilities and significant sub-regional employment-</u>	The Advisor noted that we need to think ahead on the ability to get on and off the Expressway. Aligning land use, infrastructure and funding. The Advisor noted that we need to sharpen this assumption – more immediate.
6	Acknowledging the possibility of some heavy industry displacement from Auckland.	
7	The countryside living needs of the Waikato district and the options that exist for meeting these.	No change.
8	Capacity and timing of growth cells within Hamilton City.	No change.
9	Hamilton has a youthful population.	Maxine Moana-Tuwhangai asked if this is a driver and influence or an outcome. The Implementation Advisor said that a youthful population creates a demand for housing and tertiary education. No change.
10	Good <u>Significant</u> social infrastructure – tertiary education through the University of Waikato and Wintec, <u>sports stadiums, arts and culture facilities</u> and the Waikato Hospital based in Hamilton.	Cr Buckley noted that arts are also important to the region. Scope broadened during Committee discussion.
11	Improved technology, particularly ultrafast broadband UFB, means that people can be more mobile and can choose to live wherever they like.	No change.
12	The sub-region is home to an increasing number of events, <u>including high performance sport, for example Hampton Downs and Karapiro,</u> which attract people to the area.	Chair Southgate questioned if this assumption should be an 'increasing number of events' or 'long lasting event base'. Waipa DC suggested adding reference to the development of high performance sport in Cambridge. High performance sport is attracting people to live in Cambridge. Amend as per discussion.
13	The sub-region has land available and capacity to accommodate growth. Land is also more affordable than <u>in other places Auckland.</u>	The Committee wanted a specific focus on Auckland and not just a generic reference. Amend.
14	The sub-regional economy is strong through its	No change.

	natural resources and its productive rural sector.	
15	The Future Proof sub-region sits at the heart of the growth and economic triangle of Auckland, the Waikato and the Bay of Plenty.	No change.
16	Sufficient water to deliver the Settlement Pattern out to 2045, including anticipating changes that may arise from the Healthy Rivers Plan Change and any wider regional plan review.	Chair Southgate noted that a big driver discussed during the Strategy development was water availability. The productive rural sector needs accessible water resources.
17	Ongoing improvements in transport – travel times are now shorter between Auckland and Hamilton-Cambridge because of the Waikato Expressway. The influence of the completed Waikato Expressway and Southern Links on the Settlement Pattern. The possible extension of SH1 to the SH29 junction will further reduce travel times. Proposed improvements to SH3 will reduce travel times between Taranaki and the Waikato	HCC noted that this should now say ‘Auckland and Cambridge’. Mayor Sanson noted that the Waikato Expressway and Southern Links are potentially competing projects. Mayor Sanson noted that rail will be a future driver. HCC noted that regarding rail, there is a wider story around freight and logistics. Amend based on discussions above.
18	Natural amenities – the Waikato River, rural countryside and the coast.	No change.
19	The inter-connected nature of the urban and rural economies in the Waikato and the importance of viable rural service centres.	Chair Southgate said that it would be worth noting the importance of some rural service centres. Committee members noted interrelated nature of the urban and rural economies and in particular the need to distribute growth in a manner that maintains and enhances rural service centre viability.

3. Guiding Principles

	Principles	Feedback
1	Recognise the importance of the Future Proof sub-region within the wider Waikato Region and the upper North Island.	The Implementation Advisor noted that this principle recognises the spatial context. Waipa also said that this sets the framework in which we’re talking. No change.
2	Ensure that collaborative implementation arrangements are in place for effective strategy governance and implementation.	Principle has been implemented through regular meetings of the Future Proof Implementation Committee, Chief Executives Advisory and Strategic Implementation Management Group and the Technical Implementation Group. Advice is received through the Tainui Waka Alliance. Meetings of Nga Karu Atua are held which provide input into Strategy Implementation and the Strategy Update.

3	Ensure that the Strategy is integrated into the partners’ and other implementation agencies’ policy documents and plans.	No change.
4	Encourage the partners to be advocates for the Future Proof Strategy to central government and other implementation agencies.	No change.
5	<p>Maintain the Metropolitan Hamilton City Heart as the vibrant retail, business, arts, and social “heart” of the sub-region with it becoming the primary residential intensification area.</p> <p><u>Maintain and enhance the Hamilton Central City as the primary commercial, civic and social centre of the Future Proof area with it also becoming an important residential intensification area.</u></p>	<p>Cr Buckley noted that businesses are looking for quality office space and looking out of the CBD. Maxine Moana-Tuwahangai noted that the CBD is still active – university students, Wintec, youthful population. However, businesses moving to Te Rapa had a significant impact on the CBD. Mayor Sanson said that the Base has become the retail hub for the region. Cr Mallet questioned if this principle is still relevant and that it has to be achievable. HCC noted that the CBD is still a retail centre, but the retail part has lessened. HCC will assist with the wording of this principle.</p> <p>Post meeting note: The principle has been updated to better reflect the current situation while noting that the primacy of the Hamilton CBD is anchored in 6-15 (c) of the RPS which states the following: “recognise, maintain and enhance the Hamilton Central Business District as the primary commercial, civic and social centre of the Future Proof area, by: i) encouraging the greatest diversity, scale and intensity of activities in the Hamilton Central Business District; ii) managing development within areas outside the Central Business District to avoid adverse effects on the function, vitality or amenity of the Central Business District beyond those effects ordinarily associated with trade competition on trade competitors; and iii) encouraging and supporting the enhancement of amenity values, particularly in areas where pedestrian activity is concentrated “</p>
6	Ensure the sub-region’s towns and villages retain their individual and distinct identities with thriving town centres that support people to “live, work, play and visit”.	No change.
7	Promote increased densities in new residential development and more intensive redevelopment of existing urban areas.	Reflected in the Hamilton PDP, Waipa PDP, Waikato DP and proposed review, structure plans, individual growth strategies, and Proposed RP – Policy 6.14 on density targets for Future Proof areas

8	Encourage development to locate adjacent to existing urban settlements and nodes in both the Waikato and Waipa Districts and that rural-residential development occurs in a sustainable way to ensure it will not compromise the Future Proof settlement pattern or create demand for the provision of urban services.	No change.
9	Ensure commercial and industrial development is located in selected sub-regional areas and that it is not located where it undermines the areas of influence of the Hamilton CityHeart, Cambridge, Te Awamutu, Ngaruawahia, Raglan, Pokeno , Tuakau , Horotiu and Huntly.	Mayor Sanson – add Horotiu, Pokeno and Tuakau.
10	Ensure that the areas identified within the strategic agreement between Hamilton City Council and Waikato District Council are transferred to the City Council with sequencing agreed between the City Council and Waikato District Council, and noting that additional boundary adjustments may be negotiated in the future.	No change.
11	Maintain the separation of urban areas by defined greenbelts and open space <u>and effective rural zoning</u> .	Chair Southgate supports the removal of ‘greenbelts’. Green areas and spaces need to be protected. Mayor Sanson noted that a green space in the District Plan is space available to play. A green belt is a distinction between urban areas. Chair Southgate would like to see a principle around maintaining green space. Waikato DC explained urban limits – to prevent urban sprawl thereby protecting rural amenity. Mayor Sanson said that a green belt could be farmland – the key is how you zone it.
12	Provide housing and lifestyle choice within defined locations, including papakāinga, with greater emphasis on good urban design outcomes. Respond to government policies on land supply, which influence housing affordability.	No change.
13	Recognise and provide for the growth of rural towns and villages within agreed urban limits.	No change.

14	Ensure a cohesive commercial and retail strategy that supports existing commercial centres, towns and villages within the sub-region is developed so these places remain vibrant and valued.	No change.
15	Maintain and enhance the cultural and heritage values of the sub-region.	No change.
16	Ensure that the settlement pattern: <u>avoids as far as practicable adverse effects on natural hydrological characteristics and processes, soil stability, water quality and aquatic ecosystems; maintains or enhances landscape values; and, promotes positive indigenous biodiversity outcomes and protects significant indigenous vegetation and significant habitats of indigenous fauna.</u> generally avoids sensitive natural environments (streams, wetlands, lakes, rivers, and important landscapes) unless there is potential for significant environmental gain.	This was written prior to the RPS – check the wording against the RPS.
17	Maintain, enhance and create important ecological areas and corridors for the protection and enhancement of indigenous biodiversity.	No change.
18	<u>Give effect to the Vision and Strategy for the Waikato River by r</u> Restoring the health and well-being of the Waikato <u>and Waipa Rivers</u> , including adopting an integrated management approach.	Cr Buckley suggests adding reference to the Vision and Strategy.
19	The staging and timing of the Settlement Pattern will align with the partners' long-term infrastructure strategies and that of any potential waters CCO.	No change.
20	Encourage development in existing settlements to support existing infrastructure.	Chair Southgate suggests recognising the population dynamics in the principle. The Implementation Advisor noted that a critical mass is required to support infrastructure.
21	Protect existing and future infrastructure and transport corridors, including the Waikato Expressway, Southern Links and rail corridors, from development that could constrain or compromise the efficiency of infrastructure and transport corridor operation.	No change.
22	Ensure development is planned to support efficient transport infrastructure, including public transport provision and reduced dependence on motor vehicles.	No change.

23	Recognise the need for stronger links between land-use and transport in respect of the settlement pattern and ensure capacity is matched with development potential.	No change.
24	Ensure large scale community facilities and services are planned on a sub-regional basis to avoid duplication of resources.	Maxine Moana-Tuwhangai asked if this principle should be retained as it is being addressed through the Mayoral Forum. HCC noted that implementation (giving effect to it) is ongoing. Maxine Moana-Tuwhangai asked about the decision making process when building another regional facility – how do we decide where it should be located. Chair Southgate will raise this at the Mayoral Forum – there should be a process in place. Maxine Moana-Tuwhangai noted that we create facilities but also need to ensure support facilities are in place e.g. accommodation. Also note the role of both the Waikato Sports Facilities and Creative Waikato Regional Strategies
25	Protect versatile and quality farmland for productive purposes through the provision of limited rural lifestyle development around existing towns and villages and encouraging a more compact urban footprint.	No change.
26	Ensure development is directed away from potential and known hazard areas.	No change.
27	Ensure development is directed away from areas suited to energy generation and transmission, and important mineral resources (including sand and aggregate) and access routes to these resources.	No change.
28	Ensure that planning for the future use of water maintains water quality and promotes efficient use.	No change.
29	Promote planning for an energy efficient, low carbon emissions, sustainable environment.	No change.
30	Ensure communities are well informed about sustainability principles and are encouraged to incorporate them into daily life.	No change.

31	Ensure that the values, principles, aspirations, roles and responsibilities and the place of tāngata whenua are reflected and incorporated into strategy governance and implementation.	<p>Maxine Moana-Tuwhangai noted that NKAOTW came in after the Strategy was adopted. Tainui Waka Alliance is a partner and should be added to the table.</p> <p>Principle implemented through:</p> <ul style="list-style-type: none"> -Advice received from the Tainui Waka Alliance as a strategy partner -Appointment of a Tāngata Whenua Advisor - Nga Karu Atua o te Waka has been set up as a tāngata whenua advisory group to Future Proof -Tāngata whenua representation at all Future Proof meetings <p>Aspirations reflected in:</p> <ul style="list-style-type: none"> -Ruakura Variation -The Proposed Hamilton City and Waipa District Plans make provision for papakaianga housing -Vision and Strategy for the Waikato River
32	Recognise the unique relationship that tāngata whenua have with the whenua awa, moana, maunga, taiao katoa: the land, waterways, ocean, mountains, wider environment and other people in the sub-region. This includes, but is not limited to, the practice of kaitiakitanga.	No change.
33	Monitor the effectiveness of the Strategy's guiding principles so that we better understand the propositions "what has happened" and "what difference did the Future Proof Strategy make".	Chair Southgate commented that the table on page 4 of the agenda (Guiding Principles) is weighted to submissions. The table doesn't indicate what has happened as a result of the submissions. Have the submissions made a positive difference. Chair Southgate said that going forward we need to monitor the principles. Chair Southgate noted the need to link high end outcomes as part of any monitoring framework to better understand the value proposition of the Strategy.

Waipa DC noted that some of the principles have been taken into RPS monitoring. Waipa DC also suggested adding a success and failure matrix into the table.

4. Settlement Pattern

The Implementation Advisor outlined the approach taken for the Settlement Pattern. The approach is to take several inputs – a range of demand and supply factors, and then to develop a band of scenarios (medium and high).

Mayor Sanson noted that there are a lot of people that live in Hamilton but work in Huntly and vice versa. People are moving for employment.

The Settlement Pattern will be work-shopped at the next meeting in April 2016.

5. Financials

The Future Proof budget was reported, as requested by the Mayors and Chair.

The workshop was declared closed at 4.05pm